

# PARTNERSHIP FOR NUTRITION IN TANZANIA (PANITA)



**PANITA**

*Partnership for Nutrition in Tanzania  
SUN Civil Society Alliance in Tanzania*

## ANNUAL REPORT (2015)



**PANITA**

*"Catalyst to end malnutrition in Tanzania"*





# **PARTNERSHIP FOR NUTRITION IN TANZANIA (PANITA)**

## **ANNUAL REPORT (2015)**

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# Message from Executive Director

Greetings from PANITA secretariat

PANITA has steadily traversed through a strenuous path for the most of the year 2015. Nevertheless, we have made great strides in terms of growth and maturity to date. Essentially it has been a momentous year where we have seen independence; in essence it has led to state where we become an autonomous and self-governing network. This was official marked on Nov. 23 2015, through farewell ceremony organized by Save the Children. This event was the official proclamation, and signaled the end of hosting phase of the Secretariat; and the beginning of the new era of PANITA as a network of Civil Societies that are fighting to end malnutrition in Tanzania.



The Independence to PANITA has great value; and it means provision of expected deliverables, results and attaining the main goal of reducing malnutrition in the country. To achieve this, PANITA need to observe good governance which is expected to be expressed through improved accountability, transparency and ownership; and bearing responsibilities as a network. The critical piece to complete this jigsaw would require: building a high resilient network through; well-established communication between secretariat, members and other stakeholders beyond the network; maintain a high caliber secretariat staff; Increased members participation and ownership, coordination and capacity building through various mechanism and approaches, such as: zonal review meetings where it is expected that, members will have space acquire new knowledge through review of their work & sharing of experiences and learning; Annual General Meeting for accountability and strategic decision making; zonal coordinators meetings and other virtual spaces (PANITA website, email, Facebook etc.).

At this stage, it is imperative to iterate that PANITA among other things, need to build on our past achievements. This is anchored from the foundation laid by Save the Children during hosting phase of the Secretariat and learning from other stakeholders. PANITA secretariat with support from Save the Children has done a great work to develop its five years Strategic Plan and other key policies which were guided by Memorandum of Understanding and Articles of Association (MEMART). Principally the core mandate of PANITA is well stipulated in the MEMART as reflected from the primary objectives of its establishment. The key objectives are: Establishing a national civil society platform covering all nutrition relevant sectors in order to facilitate exchange of information, advocate for policy improvement and foster a dialogue on strategic nutrition issues in Tanzania; Building capacity of civil society organizations (CSOs) and other stakeholders to engage more effectively in quality service, planning and policy processes; Advocating for increased prioritization of nutrition from community to national level development plans and budgets.

Achieving these primary objectives is not an easy task and it would require consented efforts of all members and other stakeholders beyond the network. Internally it is well visualized within the MEMART where various organs have been established with clear mandate and demarcation of responsibilities. Thus, it is absolutely critical that, each organ should exercise its mandates and fulfill its responsibilities within the established legal framework and line of authority. Furthermore, this has to happen within established premises in order to avoid unnecessary scuffles.

By and large, the final outcome in the course of implementing PANITA five years' strategic plan would require a solid foundation that necessitates existence and full engagement of members. This among other things entails CSOs to have sound organizational structure and exercising good governance. Thus, it is unequivocally vital that every member should strive to invest in improving organizational systems and management as well as being accountable to their commitments.

Finally, I would like to take this opportunity on behalf of PANITA to express our sincere gratitude to all who have contributed to the success of PANITA to date; particularly the journey towards independence. However, I feel indebted if I will not mention some of those whom we walked through together. The first and foremost: IrishAid Tanzania, UNICEF, Save the Children, Prime Minister's Office - (SUN Coordination Office), Institute of Development Studies- University of Sussex, Graça Machel Trust (GMT), Catholic Relief Services (CRS) - Tanzania and US Alliance to End Hunger. To all we are indebted; but mostly to the poor malnourished children and mothers of Tanzania.

***"Uhuru na Kazi"***

All the best & Thank You.



**Tumaini Mikindo**  
**Executive Director**

# 1.0

## BACKGROUND INFORMATION

### 1.1 The Evolution of PANITA

In an effort to engage civil society organizations (CSOs) from across Tanzania to help raise the profile of nutrition, during 2010/11 Save the Children and UNICEF supported the establishment of a Partnership for Nutrition in Tanzania (PANITA). The Partnership was officially launched on 4th August 2011 by the Minister of Agriculture, Food Security and Cooperatives, Professor Jumanne Maghembe (MP), on behalf of the Prime Minister, followed by the formation of Board of Directors. PANITA was registered by BRELA as an independent civil society network in April, 2013.

PANITA members are CSOs both local and INGOs in Tanzania mainland and Zanzibar. Over 90 non-governmental (NGOs), faith based (FBOs) and community-based (CBOs) organizations at the national and sub-national level were brought together to establish a platform that would help synergies and address nutrition concerns in the country. Following the establishment of global movement of Scaling Up Nutrition (SUN) in 2012, PANITA became a civil society wing for SUN in Tanzania.

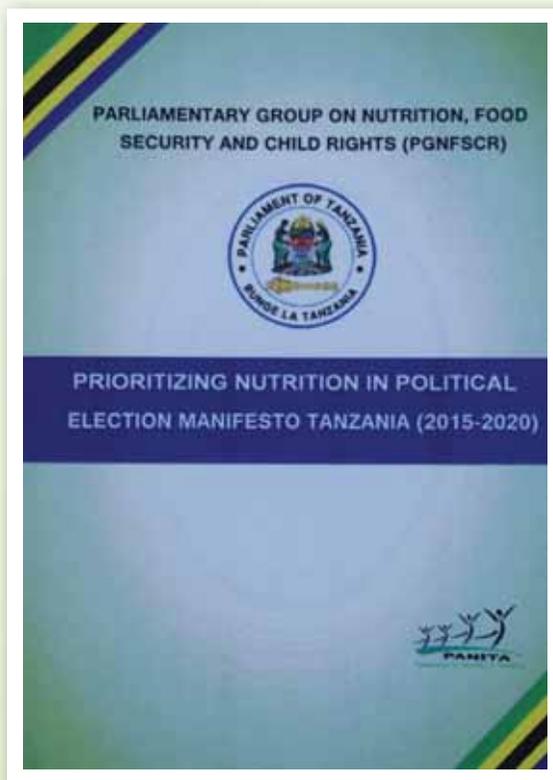
SUN promotes multi-sectoral approach to address the fight against malnutrition. PANITA as a partnership of civil society organizations aims at 1) Establishing a national civil society platform covering all nutrition relevant sectors in order to facilitate exchange of information, advocate for policy improvement and foster a dialogue on strategic nutrition issues in Tanzania; 2) Building capacity of civil society organizations (CSOs) and other stakeholders to engage more effectively in quality service, planning and policy processes; 3) Advocating for increased prioritization of nutrition at community to national level development plans.

### 1.2 Achievements

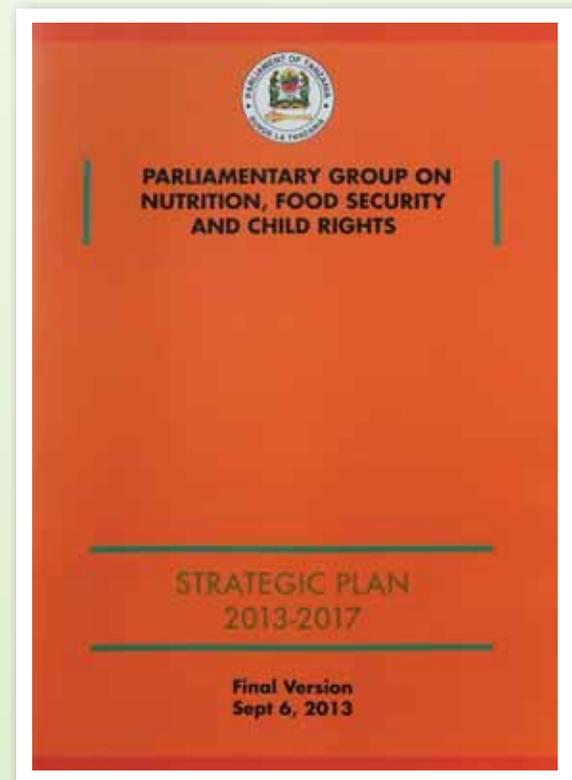
Since its inception PANITA has made major strides, the following are some excellent examples:

- National and Zonal Coordination structure of PANITA have been established. PANITA has the operational secretariat with necessary structures and systems in place. Ten zones have been established to facilitate efficient and effective coordination of the partnership and Membership of the partnership has grown significantly to over 300 members.
- The partnership has been actively participating in key national and sub-national dialogue structures to influence policy and practice changes to effectively address malnutrition in Tanzania. PANITA secretariat is a member of High Level Nutrition Steering Committee (HLNSC), Multi-Sectorial Nutrition Working Group and Development Partners Group (DPG). At district level Nutrition advocacy is through members on prioritization of Nutrition plans and nutrition budget allocation. Examples of the outcomes from the district level advocacy work conducted by PANITA members include the establishment of school feeding programme for primary schools in Kahama District (a result of advocacy work by The Foundation of Human Health Society (HUHESO-), development and adoption of Karagwe District Nutritional Strategy 2015/16 – 2018/19 championed by Vunja Aibu Inua Maendeleo (VAIMA), and the institutionalization of nutrition as a standing agenda in all RCC meetings in Iringa Municipality spearheaded by the Tanzania Home Economics Association (TAHEA).

- PANITA has facilitated establishment of the Parliamentary Group on Nutrition, Food Security and Child Rights (PGNFSCR) in a bid to bolster its advocacy work of influencing policy developments at national, regional and district level. The partnership has facilitated the Parliamentary Group on Nutrition to develop its five-year strategic plan.
- Demand driven capacity building of some PANITA members has been undertaken and the trained members have applied the acquired knowledge and skills in promoting nutrition interventions in their respective areas of operation.
- PANITA has been working with its media arm, Tanzania Journalist Association for Children (TAJOC) in reaching the general public. PANITA over time enhanced the capacities of the journalist; which is translating itself in the increased reporting of the nutrition issues in the media. PANITA has worked with members to raise profile of nutrition through SMS campaigns and popular mobilization to raise community awareness on nutrition.
- PANITA became independent since October 2015 when it managed to secure funding contract from Irish Aid. Through this funding we managed to hire an office and moved to the new premises on December 2015. The offices are located on Plot 305A, Mikocheni "A", 6 Lwehabura Rd, Off Rose Garden Road, Dar Es Salaam, Tanzania.



*Prototype Manifesto*



*PGNFSCR Strategic Plan 2013 - 2017*

PANITA has managed to implement four projects namely 1) Irish Aid-institution capacity building 2) Reduce Malnutrition through Advocacy and Coordination (ReMAC) 3) Employing Evidence in Policy Advocacy (HANCI) 4) Advocacy at regional level and zonal review meetings

## 2.1 Cost –Extension Working Together for Better Nutrition

Working Together for Better Nutrition in Tanzania was an Irish Aid supported project implemented by Save the Children to mobilise PANITA to support Scaling up Nutrition (SUN) in Tanzania and strengthen the impact of advocacy in reduction of malnutrition. It covered the period of December 2011 to December 2014 the project was very successful. The cost Extension period Jan-June 2015 was important for capacity development of the secretariat in order to fully operationalise its responsibilities in terms of strategic direction (finalization of the strategic plan), financial and human resources management and member programs. During that period the following were successfully established:

### 2.1.1 Established accountable and effective financial management systems

The accountable and financial management system is already in place currently PANITA uses the accounting software QuickBooks and all costs are recorded per project which enables management of restricted funds. The accounts are prepared in line with IFRS. PANITA's Finance and Administrative regulations clearly stipulate the procedures for goods and services and some spot checks showed that the processes are followed and respected by PANITA. Spot checks also highlighted that monthly reconciliations are carried out and reviewed, PANITA have multiple signatories, one being a Board member, and a solid system in place for withdrawing cash and making payments.

### 2.1.2 Developed and maintained PANITA human resources structure and system

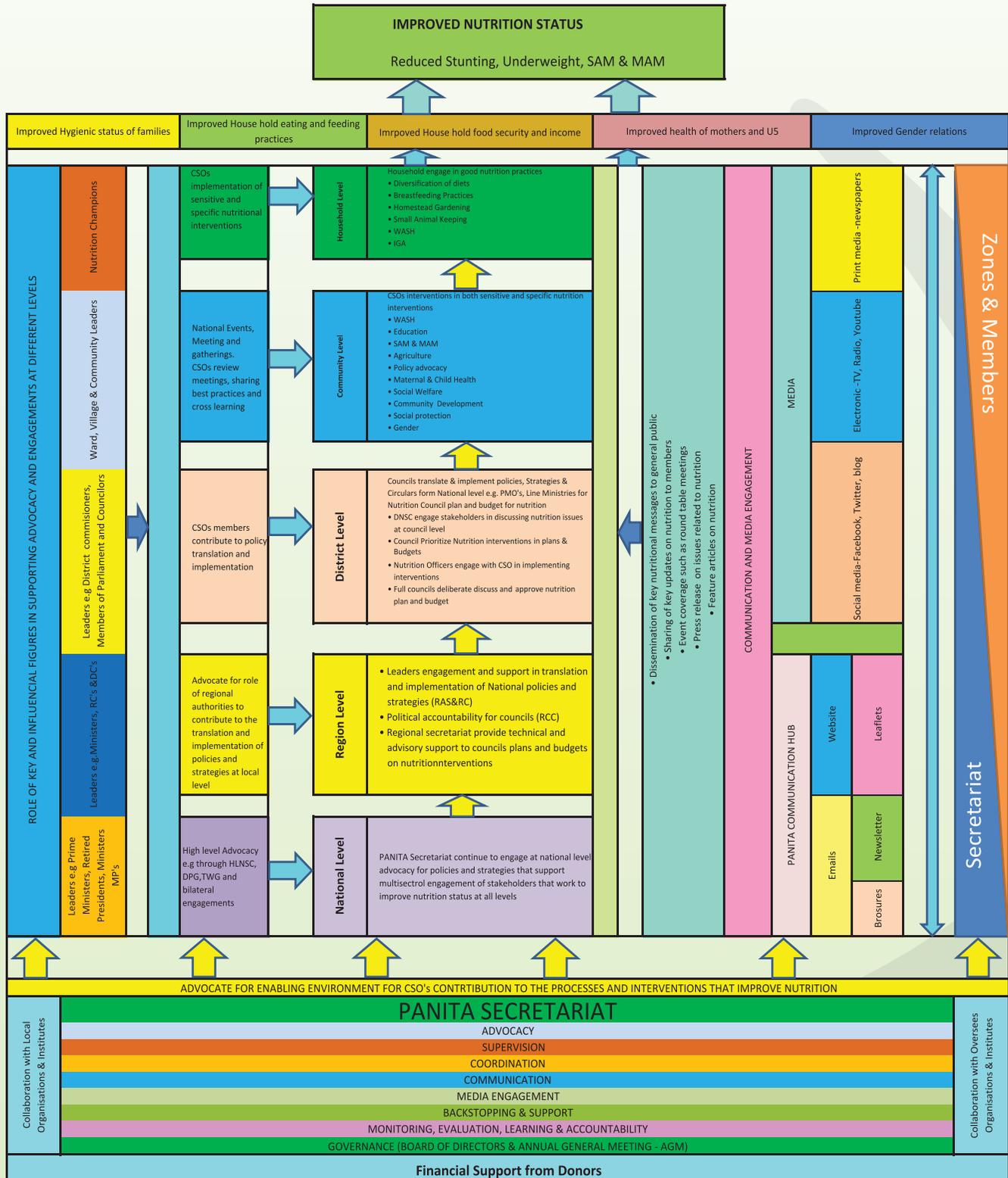
Human resources manual has been operationalised and tools such as performance appraisal, the payroll system is in place. Other template prepared included taxi requisition template, out of station policy as well as monthly communication allowances guideline have been developed and are now in use.

PANITA has also managed to recruit additional staff to assist the day to day operations. Newly employed staffs are Finance assistance, program officer and M&E coordinator.

### 2.1.3 Strategic plan

PANITA five years' strategic plan (2015-2020) is already finalized and approved by the BOD. Over the next five years, PANITA has come up with pragmatic strategies, as a platform for civil society organisation, to innovatively contribute to scaling up nutrition in Tanzania. PANITA intend to contribute towards improving nutrition in Tanzania through activities that will be carried out by secretariat and the members. The secretariat will focus on advocacy, coordination, high level engagement with key stakeholders and facilitation of capacity building for members. Secretariat will be assisted by Zonal coordinators in reaching the members. Members will be directly engaged with local authorities and implementation of both nutrition- specific and nutrition-sensitive interventions on the ground and contribute to multi-stakeholder's forum at local level.

# PANITA Strategic Plan (2015-2020) Conceptual Framework



## 2.1.4 Zonal coordination and members' capacity

### **Recruitment of zonal coordinators**

This was the implementation of the 3rd BOD directives and also during the 2015 AGM the matter was presented to PANITA members and agreed on overhauling of zonal coordination system. This was due to the fact that their recruitment process and the performance of some coordinators have never been to the satisfactory level. After the recruitment procedure, and approval by the BOD, members were informed of the newly recruited zonal coordinators as follows:

*Table 1 PANITA Zonal Coordinators*

	<b>Zone</b>	<b>Zonal Coordinating CSO</b>	<b>Zonal coordinator</b>
1.	Southern Highlands	Afya Women Group	Mr.Thabit Msoffe
2.	South Western Highlands	Community Economic Empowerment and Legal Support (CEELS)	Mr. Daniel Mtweve
3.	Western	Umoja Wa Wawezeshaji KIOO	Mr. Edward B Simon
4.	Eastern	The Centre for Counselling, Food and Nutrition(CECOFON)	Ms. Gaudensia Donati
5.	Central	NGO'S Network for Dodoma (NGONEDO)	Mr. Edward Mbogo
6.	Zanzibar	Pemba Rapid Development Organization (PRADO)	Mr. Abdul Karim Mussa
7.	Southern	Kikundi Mwavuli Mtwara(KIMWAM)	Ms. Fidea Ruanda
8.	East Lake	Mass Media Bariadi	Mr. Frank Kasamwa
9.	West Lake	HUHESO Foundation	Mr. Juma Mwesigwa
10.	Northern	ANGONET	Interim Coordinator: Mr. Peter Bayo

### **Partitioning of Lake Zone**

Partitioning of the Lake zone was necessary due to poor coordination which was largely contributed by its vastness. Thus, as a means of improving coordination the zone has been formerly divided into the following: West lake zone (Kagera, Shinyanga and Geita regions) and East Lake Zone (Mara, Simiyu and Mwanza regions). This implies that PANITA will now have 10 zones and their coordinators respectively.

### **Zonal coordinators meetings**

For the period of Jan-Dec 2015, two zonal coordinators meetings have been conducted and the meeting served as the platform for them to understand the new direction of PANITA, for planning and progress reporting. Also for sharing of experience and cross learning. Zones have continued being facilitated with Zonal coordination resources and a total of 15 million was used for zonal activities.

### **Technical capacity mapping of PANITA members**

The technical capacity assessment of PANITA members was done in all zones, a total of 283 members were mapped. During the exercise, the mapping tool was designed to collect information on organization management status focusing particularly on governance, organization structure and human resource management. On programmatic capacity; assessment was based on technical capacity to implement programmes, advocacy capacity, M&E and financial capacity.

The results showed that, most PANITA members are actively involved in implementation of both sensitive and specific nutrition interventions in their respective localities. PANITA members engage in nutrition interventions like Agriculture, Horticulture, Beekeeping, Health (Malaria HIV and AIDS), Environment Conservation, Education, Entrepreneurship, Human Rights, Food Support to Desperate Families, Women Empowerment, Nutrition Education and School Feeding Advocacy.

Lack of funds and poor organization governance systems, were the major challenges facing many organizations. It was also noted that many PANITA members are very proactive and creative; some conduct nutrition activities on voluntary basis using their own funds while others are mainstreaming nutrition when implementing other projects. Following the technical mapping exercise, PANITA will establish strategic member's capacity development plan.

### ***PANITA members' involvement in District Nutrition Steering Committees***

In efforts to enhance PANITA member's participation in the District steering committees, PANITA organized a workshop aimed at enabling each member to understand the respective role in the committee. The capacity of PANITA members participating in district steering committee is one of the key components that enable their role in scaling up nutrition to be of added value within the committee and the community at large.

PANITA conducted two workshops and a total of 70 CSO members were trained. The workshop aimed at strengthening their capacity for effective engagement in District Nutrition Steering Committees. Overall the workshop focused on the jurisdiction and composition of the committee, member's roles and mandate of the committee.

It was observed that most of the Committees were formed however a few are fully functional. On the same note, not all the time CSOs are invited to attend the meetings.



*Mr. Daniel Mghwira Deputy Executive Director of Tanzania Entrepreneurship and Competitiveness Centre (TECC) Facilitating on Advocacy, Lobbying skills and resources tracking to PANITA members who takes part on District Nutrition Steering committee, in one of the workshop organised by PANITA.*

### 2.1.5 Strengthening of PANITA Monitoring and Evaluation System

Historically, Save the Children has supported PANITA to develop a monitoring and evaluation (M&E) system to manage its activities through to December 2014. The implementation of the system is reflected through the development of the projects log frames, M&E plan, organisation of members' zonal meetings to review members' activities and monitoring activities by the Secretariat and Zonal Coordinators.

PANITA has continued to develop and strengthen its M&E system. The M&E frame work of PANITA is built into two pillars; based on core activities of the network and specific program activities. The overall concept around M&E is geared towards building a robust system that will be able to generate and track all required information that inform specific progress on all agreed indicators. The system is a key tool for learning and accountability as it evolves over time.

PANITA has developed tools for collection of all the relevant information basing on PANITA activities such as Nutrition intervention, performance of District Nutrition Steering Committees and media engagements.

During this period three monitoring visits were conducted in South Western zone, Southern and Central zone. The purpose was to monitor coordination of activities done by the zonal coordinators and implementation of nutrition interventions by PANITA members. Monitoring visit was also used as an opportunity to conduct supportive supervision for the zonal coordination activities.

### 2.1.6 Expand involvement of the media in nutrition advocacy

PANITA organized a meeting with the media arm, Tanzania Association of Journalists for Children (TAJOC) which had aimed at reviewing their contribution and to strategize around key policy and advocacy issues. During that meeting PANITA and TAJOC managed to review the areas of engagement and the role that each part has to play in advocacy issues.

On the side of media engagements, PANITA's plan is to establish a long-term engagement with TAJOC members. It was also pointed out that in the future PANITA is planning to recruit TAJOC members in zones who will be involved in PANITA zonal activities.



*Members of Tanzania Journalist Association for Children Group discussion in one of the media workshop organised by PANITA.*

## 2.2 Reduce Malnutrition through Advocacy and Coordination (ReMAC)

Reducing Malnutrition through Advocacy and Coordination (ReMAC), is an Irish funded two years project with three main objectives: to advance advocacy efforts in order to contribute towards improving nutrition status of the country; Support PANITA's institution structures for efficient and effective management of core operations and members affairs; Strengthen the position of PANITA as a nutrition communication hub for member and general public. This project runs from October 2015-Sept 2017. During quarter one of the year one of this project which falls under the reporting period the following activities were accomplished: Members Zonal review and Capacity Building meetings; Participation of PANITA Secretariat in Multi-sectoral Technical Working Group for Nutrition, Development partners group and other relevant nutrition, agriculture and health related meetings; Conduct awareness raising meetings with regional consultative council on malnutrition; Participate in international meetings and gatherings.

### 2.2.1 Members Zonal review and Capacity Building meetings

Zonal review and capacity building meetings with PANITA members are forums where members meet and share different experiences and challenges in order to foster cross learning among members. Objectives of the meeting are 1) to review the member's activities and have a bird eye view on progress, success and challenges to see that they are always in line with the PANITA Strategy, 2) Understanding the SUN approach in fighting malnutrition within their localities. 3) Capacity building of members on different nutrition issues. With capacity building initiative focused on enlightening members on Food Fortification initiative as a means towards combating hidden hunger. So far 74 Members attended these meetings from 4 zones, Eastern zone, Central zone, Southern highlands zone, south western highlands zones. The review meetings aimed at appraising the progress in implementation nutrition activities and agreeing on a way forward for 2016.

### 2.2.2 Participation of PANITA Secretariat in Multisectoral Technical Working Group for Nutrition, Development Partners Group and other relevant nutrition, agriculture and health related meetings

PANITA was able to participate in number of meeting and forums that aimed at improving the nutrition situation of the country. This includes the Multi-sectoral Technical Working Group for Nutrition; The joint multi-sectoral advocacy meeting; CAADP (Comprehensive Africa Agriculture Development Program) Partnership platform meeting and Development partners group.

### 2.2.3 Participate in national scientific conferences, meetings and workshops

#### 2015 SUN Global Gathering

PANITA was represented in the SUN Global Gathering. The Global Gathering is a key moment for mutual accountability within the Movement and a unique opportunity for the nutrition community to reflect on their efforts to scale up nutrition. This year there was a special focus on shaping the future of the SUN Movement, with discussions on the renewed strategy and roadmap for 2016-2020.

The following were the objectives of the 2015 SUN Movement Global Gathering: Take stock of what we have achieved together; Share the wealth of experience, knowledge and resources of each SUN Country and SUN Network; Sharpen our shared vision for the future and the steps required to get there.

Together the 55 SUN Countries including Tanzania are home to 85 million stunted children. The vision is to bring this down to zero. The tremendous energy and enthusiasm that drive the SUN Movement bodes well for the future.

### ***East African Civil Society Organizations Launch of Global Nutrition Report (GNR-2014)***

On 29th May 2015, PANITA hosted the East Africa launch of the Global Nutrition Report (GNR) in Dar es Salaam. The launch was organized by the SUN Civil Society Networks of Tanzania, Kenya, Uganda, Ethiopia, Burundi, and Rwanda. Many stakeholders were involved including government officials, donors, private sector, UN representatives, and media. The event brought together about 50 participants from six countries with active SUN Networks, and similar nutrition profiles, to highlight shared challenges and successes in working to defeat malnutrition in the region and chart a course for improved action on nutrition in the region.



*East Africa regional representatives display the Global Nutrition Report 2014 after the launch in Dar es salaam.*

### ***Global Nutrition Report (GNR-2015) - East Africa Launch***

PANITA was represented by Executive Director in the launch of GNR-2015, held in Nairobi Dec.2015. The GNR and the forum provided a point of convergence for various actors with interest or working in nutrition across the region. That is to say CSO, donors, UN agencies, governments among others participated in this meeting. Participants came from Ethiopia, Kenya, Uganda, Rwanda, Burundi and Tanzania. The focus of the meeting was around tackling malnutrition with a view of increasing country ownership and embarrassing multi-sectoral approach within the framework of Scaling Up Nutrition Global Movement (SUN) and commitment made by countries on global goals and targets. On the same premises CSOs across the countries issued a collective call underscoring the importance of nutrition and development of the societies through well-crafted interventions and increased domestic resources as we march towards the second Nutrition for Growth summit to be held in Rio de Janeiro, Aug. 2016. Further to these countries were urged to participate and pledge for increased domestic resources for nutrition.



*GNR 2015 launch panel discussion. From right, the moderator Dr Faith Thuita (SUN Academia), Shibeshi Million (Ethiopia SUN CSA), Sylvester Mugabarabona (Burundi SUN CSA), Tumaini Mikindo (Tanzania's PANITA), John Butera (Rwanda SUN CSA), Gladys Mugambi (Kenya's SUN Focal Point, Head of Nutrition & Dietetics Unit), Grainne Moloney (UNICEF Kenya's Chief of Nutrition) and Peterson Kato (Uganda SUN CSA). Not in the panel, Ethiopia's second representative, Melesse Sosina of Save the Children.*

## 2.3 Employing Evidence in Policy Advocacy (HANCI)

The 'Hunger and Nutrition Commitment Index' (HANCI) aims to increase accountability among governments, multilateral agencies, corporations and international NGOs by measuring the political commitment to hunger and malnutrition in both developing countries and in selected donor countries.

PANITA collaborated with Institute of Development Studies University of Sussex UK to implement a project that combines research data and its use advocacy initiative. A project focus on PANITA engagement with Parliamentary Group of Nutrition, Food Security and Child's Rights (PGNFSCR). As a result of this joint collaboration, PANITA worked with the group of Parliamentarian in developing the prototype manifesto. The Process involved a number of Nutrition expertise and it mainly aimed winning the political interest on Nutrition. The prototype manifesto was then developed and shared to all political parties' leader in order for them to cooperate the nutrition recommendations in their political parties' manifestos. The quick review of the CCM and CHADEMA manifestos;

For CCM, its manifesto has put emphasis on increasing access to food and better nutrition for each household in order to reduce malnutrition. The manifesto also highlights the need to foster research on seed varieties that are nutrient dense and with higher productivity so as to have enough yields that will lead to food sufficiency and diversity. The CHADEMA manifesto has focused on reducing malnutrition in the under-fives, by designing a special feeding program for nursery school children, which in turn is expected to improve their nutrition status as well as school performance. Further to this PANITA and IDS will commission a consultant to conduct in-depth analysis of nutrition recommendations uptake.



*Group photo of Parliamentary Group on Nutrition, Food Security and Children Rights with PANITA Executive Director and Researcher from The Institute of Development Studies (IDS) Dr. Dolf te Lintelo During the Launch of Nutrition Recommendations for Political Parties Manifestos in Dodoma.*

## 2.4 Advocacy at Regional & Zonal Review Meeting

### 2.4.1 Bilateral Advocacy with Regional Commissioners

In order to raise the profile of nutrition through advocating for enabling environment that will lead to prioritization and increased resources for Nutrition activities at district level and beyond Partnership for Nutrition in Tanzania (PANITA) in collaboration with Graça Machel Trust (GMT), organized a meeting for Regional Commissioners in Mbeya-Tanzania; as part of the Sub-national level advocacy initiative. The meeting was attended by 25 participants. Out of these: two were Regional Commissioners from Iringa and Katavi Regions. The District Commissioners of Mbeya and Sumbawanga Municipal Councils represented their Regional Commissioners. Other participants were Regional Nutrition Officers (RNUOs) from all Southern highlands and South West highland regions i.e. Mbeya, Iringa, Ruvuma, Njombe, Rukwa and Katavi.

The main objective of this meeting was to open gates for PANITA to fully engage in the processes at local level that aim to improve nutrition situation in the country and to raise the political will and commitment in fighting malnutrition at sub-national level.

### 2.4.2 Bilateral Advocacy meeting with Regional Consultative Council (RCC)

One of the PANITA's works is engaging with different stakeholders such as the government as part of its advocacy strategy to improve nutrition in the country. Therefore, PANITA with support from Catholic Relief Services (CRS) worked with Mbeya regional authorities to move forward nutrition agenda in the Regional Consultative Council (RCC) which is the key forum that provides that avenues to facilitate translation and implementation of the various national

polices and strategies aimed at council level to convince authorities to take action so as to create political accountability for Districts.

A total number of 25 people participated in the meeting from different Departments and Mr. Abbas Kandoro Mbeya Regional Commissioner as a Guest of honour. This meeting aimed at raising political awareness at Regional level and beyond; and garner support from regional authorities in the fighting against malnutrition. It will also inform the regional leadership on the role they can play to raise the profile of nutrition in the region. The anticipated broader outcome is expected to manifest along the plane, where enabling environment is created which will lead to prioritization and increased resources allocation for Nutrition intervention at district level and beyond.

The meeting also come up with some of the agreed resolutions which are setting budget for nutrition in each sector in all district councils, identifying nutrition interventions in each sector by November 2015, they will also prepare an analysis of the nutrition interventions that reflect environmental and challenges of the related area and lastly provision of nutrition education in the RCC to leaders and other experts.

## 3.0

## SUSTAINABILITY AND RESOURCE MOBILIZATION

The main goal of PANITA is to be credible local civil society contributing to end Malnutrition in Tanzania, however this is a long-term endeavor thus it requires long term existence of PANITA. In view of this PANITA is looking forward to have robust strategy for resources mobilization that will diversify funding sources. In short and medium term, PANITA will continue to fund raise from tradition donors; while drawing member's fees and contributions.

However, the secretariat understood that, this will only be viable if donors and members see the niche of PANITA to end malnutrition as well as a well-developed and robust governance structures and policies within PANITA. Likewise, for the members' side, they should also be able to see the value added to their space and be able to fully participate and contribute the running of the network. The current PANITA strategy (2015-2020) has taken into considerations this view and it will be appropriately implemented during the life span of the strategy.

## 4.0

## CHALLENGES

1. PANITA members' capacities in program, governance and financial management are still weak e.g. some of PANITA members lack clear separation of powers between the Executive Committees and the secretariat; which often times creates unnecessary conflicts and thus humpers daily operations of the CSO's
2. Despite efforts to improve the efficiency and effectiveness of the zonal coordination mechanisms still there are notable gaps which will require enormous amount of resources to support capacity strengthening program. This is partly contributed by the great number of PANITA members and the vastness of the country as well as lack of tools to support the coordination system.
3. Despite the fact that member's meetings are essential for coordination and management of the network; however securing resources of the same has not been a walk through. Many times availability of resources for carrying out such meetings has been a huge challenge to the secretariat given the huge amount of resource needed and at the same time considering that it has been noted to be of lesser priority among many donors.
4. Given the great number of PANITA members and the vastness of the country it becomes difficult for the secretariat to perform its core activities of coordination, capacity building and communication. This requires continued capacity building of the secretariat to meet this demand.

**PARTNERSHIP FOR NUTRITION IN TANZANIA**

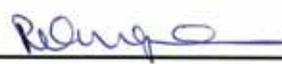
**AUDIT REPORT AND FINANCIAL STATEMENT FOR PERIOD FROM 1 SEPTEMBER 2014 TO 31 DECEMBER 2015**

**Statement of Income and Expenditure for the period from 1 September 2014 to 31 December 2015**

Income	Notes	Tshs
Grant revenue	5-4	521,777,480
Donation	5-5	3,073,828
Membership Income	5-12	<u>4,895,000</u>
<b>Total programme income</b>		<b><u>529,746,308</u></b>
<b>Less expenditure</b>		
Personnel costs	5-13	260,321,676
Contractual costs	5-14	20,146,103
Supplies	5-15	13,427,099
Equipment	5-16	23,739,233
Travel & meeting expenses	5-17	169,141,363
Other Expenses	5-18	41,812,796
<b>Total Expenditure</b>		<b><u>528,588,270</u></b>
<b>Surplus of income over expenditure</b>		<b><u>1,158,038</u></b>
<b>Represented by:</b>		
Cash and Cash Equivalent	5-19	654,810,150
Deferred Income	5-20	(673,827,667)
Accounts payables and accruals	5-21	(30,125,231)
Receivables and prepayments	5-22	<u>50,300,786</u>
		<b><u>1,158,038</u></b>

The financial statements on page 12 to 21 were approved by the Partnership for Nutrition in Tanzania Board of Directors on 10/11 2016 and signed on their behalf by:

  
 \_\_\_\_\_  
 Tumaini Mikindo  
 Executive Director

  
 \_\_\_\_\_  
 Dr. Rose Rita Kingamkono  
 Chairperson

## 6.0

## CONCLUSION

PANITA as a network of Civil Society in Tanzania has made great strides towards operating as an independent, sustainable and credible CSO network for advocating for improved nutrition situation in the country. This is expressed through efforts to strengthen the capacity of the secretariat, zonal coordination system and members. PANITA has continued to participate in the mult-stakeholders fora either through secretariat or its members; both at national and local level. Additionally members have contributed toward improving nutrition through various interventions across different sectors such as education, agriculture, community development etc.

PANITA has joined hands with other stakeholders including Members of Parliament, various governmental officials in all levels and the media. Further to this we cannot ignore our international partners particularly in technical contributions that positively shaped our approaches to deliver our interventions.

Reducing malnutrition requires multi-stakeholders approach in terms of resources as well as technical expertise. PANITA calls upon more joint efforts within members and across other stakeholders; both local and international in order to attain the ultimate goal of reducing malnutrition in Tanzania.

## 7.0

## ANNEXES

### Annex 1: Donors

PANITA would like to express sincere gratitude for the generous support received from the following organizations.

- 1) Irish Aid
- 2) Graça Machel Trust (GMT)
- 3) Catholic Relief Services (CRS)
- 4) Institute of Development Studies (IDS), University of Sussex UK

## Annex 2: Board of Directors

NAME	Position	Title
Dr. Rose Rita Kingamkono (PhD - Nutrition)	Board Chair	Chief of Party   Land O' Lakes   Tanzania   USAID Innovation Equality to Promote Household Food Security
Tumaini Mikindo MPH, MSc, BPh	Secretary to the BOD	Executive Director - PANITA
Frida Lekey (BBA - Accounting, MBA- Finance)	Member	Country Funding Coordinator - Oxfam - Tanzania
Prof. Joyce Kinabo (PhD - Nutrition)	Member	Professor of Human Nutrition - Sokoine University of Agriculture - (SUA)
Audax Rukonge (MA - Development and International Cooperation-Social and Public Policy)	Member	Executive Director Agricultural Non-State Actors Forum - (ANSAF)
Joseph Mugyabuso (BSc, MSc - Nutrition; MBA)	Member	Nutrition Advisor IMA World Health (Former Project Manager for PANITA under SCI)
Mr. Abubakar Mohammed Ali. (BSc, MSc)	Member	The Executive Director for Zanzibar clove Producers Organisation - ZACPO.
Frida Lekey (BBA - Accounting, MBA - Finance)	Member	Country Funding Coordinator - Oxfam - Tanzania

## Annex 3: Secretariat Staff



**Tumaini Mikindo**  
*Executive Director*



**Jane Msagati**  
*Program Coordinator*



**Deborah Kimaro**  
*M&E Coordinator*



**Lucy Mbambe Maziku**  
*Project Coordinator*



**Husna Munisy**  
*Administrative and  
Operations Officer*



**Magreth Paul**  
*Program Officer*



**Florian Efrem**  
*Finance Assistant*



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**PANITA**

*"Catalyst to end malnutrition in Tanzania"*